

CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
TOOTSIE ROLL INDUSTRIES, INC. AND SUBSIDIARIES  
(in thousands)

	December 31,	
	2000	1999
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents.....	\$ 60,882	\$ 88,504
Investments.....	71,605	71,002
Accounts receivable trade, less allowances of \$2,147 and \$2,032.....	23,568	19,032
Other receivables.....	1,230	5,716
Inventories:		
Finished goods and work-in-process.....	24,984	20,689
Raw materials and supplies.....	16,906	14,396
Prepaid expenses.....	2,685	3,124
Deferred income taxes.....	1,351	2,069
<b>Total current assets.....</b>	<b>203,211</b>	<b>224,532</b>
<b>PROPERTY, PLANT AND EQUIPMENT, at cost:</b>		
Land.....	8,327	7,981
Buildings.....	36,937	30,330
Machinery and equipment.....	183,858	145,789
	229,122	184,100
Less--Accumulated depreciation.....	98,004	88,203
	131,118	95,897
<b>OTHER ASSETS:</b>		
Intangible assets, net of accumulated amortization of \$26,917 and \$23,497..	121,263	85,137
Investments.....	62,548	87,167
Cash surrender value of life insurance and other assets.....	44,302	36,683
	228,113	208,987
	\$562,442	\$529,416
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<b>CURRENT LIABILITIES:</b>		
Accounts payable.....	\$ 10,296	\$ 12,845
Dividends payable.....	3,436	3,035
Accrued liabilities.....	33,336	31,945
Income taxes payable.....	10,378	8,284
<b>Total current liabilities.....</b>	<b>57,446</b>	<b>56,109</b>
<b>NONCURRENT LIABILITIES:</b>		
Deferred income taxes.....	12,422	9,520
Postretirement health care and life insurance benefits.....	6,956	6,557
Industrial development bonds.....	7,500	7,500
Deferred compensation and other liabilities.....	19,422	19,084
<b>Total noncurrent liabilities.....</b>	<b>46,300</b>	<b>42,661</b>
<b>SHAREHOLDERS' EQUITY:</b>		
Common stock, \$.69-4/9 par value-- 120,000 and 120,000 shares authorized-- 32,986 and 32,854, respectively, issued....	22,907	22,815
Class B common stock, \$.69-4/9 par value-- 40,000 and 40,000 shares authorized-- 16,056 and 15,707, respectively, issued....	11,150	10,908
Capital in excess of par value.....	256,698	249,236
Retained earnings .....	180,123	158,619
Accumulated other comprehensive earnings (loss)	(10,190)	(8,940)
Treasury stock (at cost).....	(1,992)	(1,992)
	458,696	430,646
	\$562,442	\$529,416

**CONSOLIDATED STATEMENT OF EARNINGS,  
TOOTSIE ROLL INDUSTRIES, INC. AND SUBSIDIARIES**  
(in thousands except per share data)

For the year ended December 31,

	2000	1999	1998
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Net sales.....	\$427,054	\$396,750	\$388,659
Cost of goods sold.....	207,100	192,561	187,617
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Gross margin.....	219,954	204,189	201,042
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Selling, marketing and administrative expenses.....	105,440	96,694	97,783
Provision for bad debts .....	365	270	288
Amortization of intangible assets.....	3,420	2,706	2,706
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Earnings from operations.....	110,729	104,519	101,265
Other income, net.....	7,079	6,928	4,798
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Earnings before income taxes.....	117,808	111,447	106,063
Provision for income taxes.....	42,071	40,137	38,537
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Net earnings.....	\$ 75,737	\$ 71,310	\$ 67,526
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**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**TOOTSIE ROLL INDUSTRIES, INC. AND SUBSIDIARIES**  
(in thousands)

	For the year ended December 31,	
	2000	1999
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<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net earnings.....	\$75,737	\$71,310
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization.....	13,314	9,979
(Gain) loss on retirement of fixed assets.....	(46)	(43)
Changes in operating assets and liabilities, excluding acquisitions:		
Accounts receivable.....	(4,460)	400
Other receivables.....	4,486	(2,392)
Inventories.....	(768)	1,592
Prepaid expenses and other assets.....	(7,903)	(15,672)
Accounts payable and accrued liabilities.....	(1,717)	968
Income taxes payable and deferred.....	5,691	2,232
Postretirement health care and life insurance benefits.....	399	412
Deferred compensation and other liabilities.....	337	4,162
Other.....	(189)	(13)
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Net cash provided by operating activities.....	84,881	72,935
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<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Acquisitions of businesses, net of cash acquired.....	(74,293)	--
Capital expenditures.....	(16,189)	(20,283)
Purchase of held to maturity securities.....	(156,322)	(238,949)
Maturity of held to maturity securities.....	176,576	235,973
Purchase of available for sale securities.....	(78,993)	(117,694)
Sale and maturity of available for sale securities.....	82,754	113,960
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Net cash used in investing activities.....	(66,467)	(26,993)
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<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Issuance of notes payable.....	43,625	--
Repayments of notes payable.....	(43,625)	--
Treasury stock purchases.....	--	(1,019)
Shares repurchased and retired.....	(32,945)	(25,850)
Dividends paid in cash.....	(13,091)	(11,313)
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Net cash used in financing activities.....	(46,036)	(38,182)
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Increase (decrease) in cash and cash equivalents.....	(27,622)	7,760
Cash and cash equivalents at beginning of year.....	88,504	80,744
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Cash and cash equivalents at end of year.....	\$60,882	\$88,504
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**WILLIAM WRIGLEY JR**  
**CONSOLIDATED BALANCE SHEET**

In thousands of dollars

	2000	1999
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 300,599	288,386
Short-term investments, at amortized cost	29,301	18,528
Accounts receivable (less allowance for doubtful accounts: 2000 - \$8,186; 1999 - \$9,194)	191,570	181,720
Inventories		
Finished goods	64,676	60,885
Raw materials and supplies	188,615	196,785
	<u>253,291</u>	<u>257,670</u>
Other current assets	39,728	42,301
Deferred income taxes - current	14,226	15,141
Total current assets	828,715	803,746
Marketable equity securities, at fair value	28,535	43,201
Deferred charges and other assets	83,713	114,796
Deferred income taxes - noncurrent	26,743	26,862
Property, plant and equipment, at cost:		
Land	39,125	37,527
Buildings and building equipment	344,457	312,663
Machinery and equipment	756,050	712,585
	<u>1,139,632</u>	<u>1,062,775</u>
Less accumulated depreciation	532,598	503,635
Net property, plant and equipment	607,034	559,140
<b>TOTAL ASSETS</b>	<b>\$1,574,740</b>	<b>1,547,745</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 94,377	86,583
Accrued expenses	92,531	74,816
Dividends payable	39,467	40,073
Income and other taxes payable	60,976	49,654
Deferred income taxes - current	859	699
Total current liabilities	<u>288,210</u>	<u>251,825</u>
Deferred income taxes - noncurrent	40,144	44,963
Other noncurrent liabilities	113,489	112,182
Stockholders' equity:		
Common Stock - no par value		
Common Stock		
Authorized: 400,000 shares		
Issued: 2000 - 94,184 shares; 1999 - 93,607 shares	12,558	12,481
Class B Common Stock - convertible		
Authorized: 80,000 shares		
Issued and outstanding:		
2000 - 22,037 shares; 1999 - 22,614 shares	2,938	3,015
Additional paid-in capital	346	273
Retained earnings	1,492,547	1,322,137
Common Stock in treasury, at cost (2000 - 3,459 shares; 1999 - 1,725 shares)	(256,478)	(125,712)
Accumulated other comprehensive income		
Foreign currency translation adjustment	(136,365)	(100,270)
Unrealized holding gains on marketable equity securities	17,351	26,851
	<u>(119,014)</u>	<u>(73,419)</u>
Total stockholders' equity	1,132,897	1,138,775
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 1,574,740</b>	<b>\$1,547,745</b>

**WILLIAM WRIGLEY JR**  
**CONSOLIDATED STATEMENT OF EARNINGS**  
 In thousands of dollars except for per share amounts

	2000	1999	1998
EARNINGS			
Net sales	\$ 2,145,706	2,061,602	2,004,719
Cost of sales	<u>904,266</u>	<u>904,183</u>	<u>894,988</u>
Gross profit	1,241,440	1,157,419	1,109,731
Selling and general administrative	778,197	721,813	687,747
Gain related to factory sale	<u>--</u>	<u>--</u>	<u>(10,404)</u>
Operating income	463,243	435,606	432,388
Investment income	19,185	17,636	18,636
Other expense	<u>(3,116)</u>	<u>(8,812)</u>	<u>(10,145)</u>
Earnings before income taxes	479,312	444,430	440,879
Income taxes	<u>150,370</u>	<u>136,247</u>	<u>136,378</u>
Net earnings	\$ 328,942	308,183	304,501

**WILLIAM WRIGLEY JR**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**

In thousands of dollars

	2000	1999	1998
<b>OPERATING ACTIVITIES</b>			
Net earnings	\$ 328,942	308,183	304,501
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation	57,880	61,225	55,774
(Gain) Loss on sales of retired property, plant and equipment	778	390	168
Gain related to factory sale	--	--	(10,404)
(Increase) Decrease in:			
Accounts receivable	(18,483)	(21,174)	(12,297)
Inventories	(2,812)	(9,894)	(6,299)
Other current assets	199	2,807	1,310
Other assets and deferred charges	30,408	(22,277)	(17,350)
Increase (Decrease) in:			
Accounts payable	11,068	13,519	4,499
Accrued expenses	19,935	9,734	(3,869)
Income and other taxes payable	14,670	2,649	(4,445)
Deferred income taxes	2,546	2,024	9,826
Other noncurrent liabilities	3,152	10,850	2,433
Net cash provided by operating activities	448,283	358,036	323,847
<b>INVESTING ACTIVITIES</b>			
Additions to property, plant and equipment	(107,680)	(127,733)	(148,027)
Proceeds from property retirements	1,128	7,909	10,662
Purchases of short-term investments	(143,116)	(32,078)	(109,292)
Maturities of short-term investments	115,007	150,300	92,676
Net cash used in investing activities	(134,661)	(1,602)	(153,981)
<b>FINANCING ACTIVITIES</b>			
Dividends paid	(159,138)	(153,812)	(150,835)
Common Stock purchased	(131,765)	(121,268)	(7,679)
Net cash used in financing activities	(290,903)	(275,080)	(158,514)
Effect of exchange rate changes on cash and cash equivalents	(10,506)	(7,540)	(3,407)
Net increase in cash and cash equivalents	12,213	73,814	7,945
Cash and cash equivalents at beginning of year	288,386	214,572	206,627
Cash and cash equivalents at end of year	\$ 300,599	288,386	214,572